

AMAZING
AirAsia



Third Quarter 2007 Results

23 May 2007

Voted #1 Airline Brand in Asia's Top 1,000 Brand Survey

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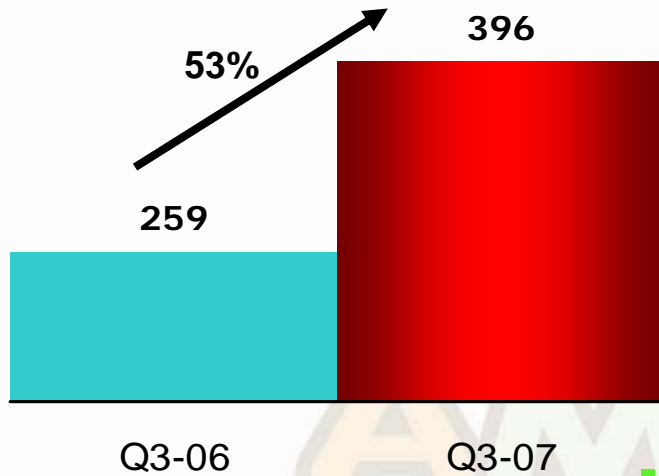
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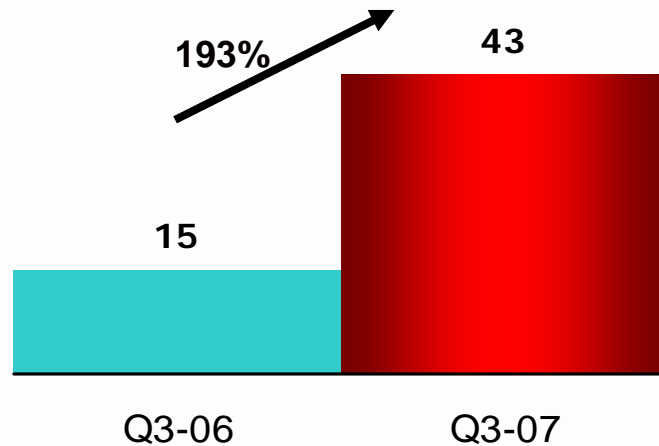
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Delivering Growth, Delivering Profits

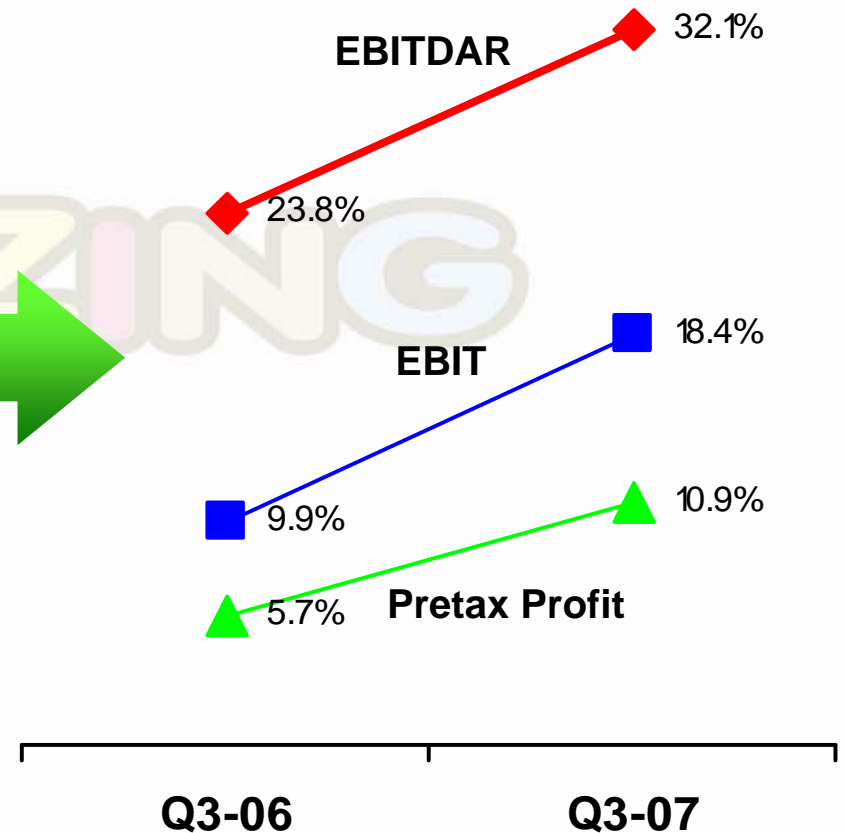
Revenue (RM million)



Pretax Profit (RM million)



Profit Margins



Key Highlights of Third Quarter

- ❑ Profit before tax of RM43.1 million
 - pretax profit margin of 10.9%
 - lowest cost airline in the world 2.91 US¢ / ASK

- ❑ Robust disciplined growth
 - fleet size rose from 49 to 52 (end of second quarter)
 - capacity growth of 40% and passenger growth of 39% YoY
 - load factor of 77%
 - domestic market share to 50% in March

- ❑ Associate enduring challenging operating environment
 - Thailand delivered THB60 million with 14% EBITDAR margins
 - Indonesia posted a loss of IDR49 billion

Growth, Growth, Growth

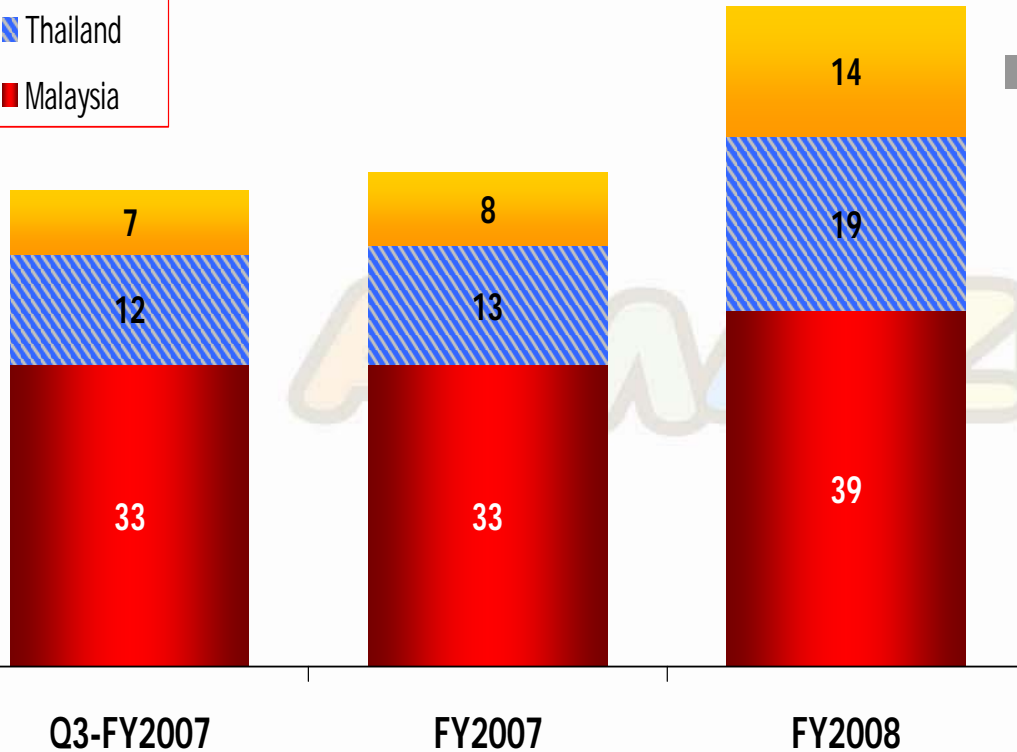


→ There is no stopping the LCC phenomenon

Fleet Status

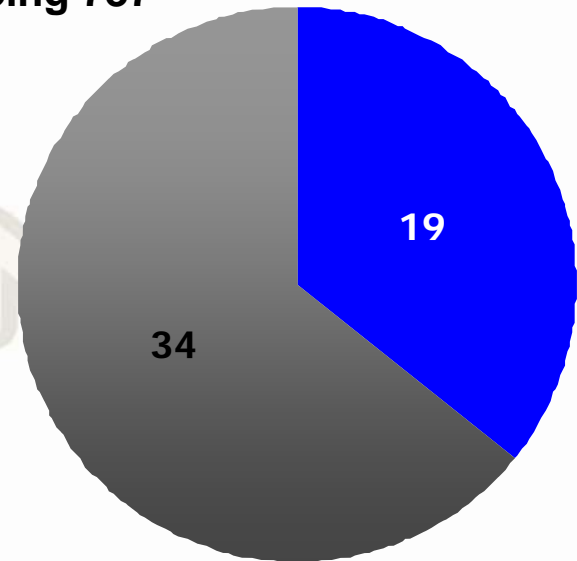
Net Fleet Size at year end

- Indonesia
- Thailand
- Malaysia



Current Fleet Composition

- Airbus A320
- Boeing 737



Unmatched Route Network



Period	Routes Served
Jan 2002	6
Jun 2003	11
Jun 2004	26
Jun 2005	52
Jun 2006	65
NOW	75

Latest Routes

Bangkok – Langkawi

Upcoming Routes

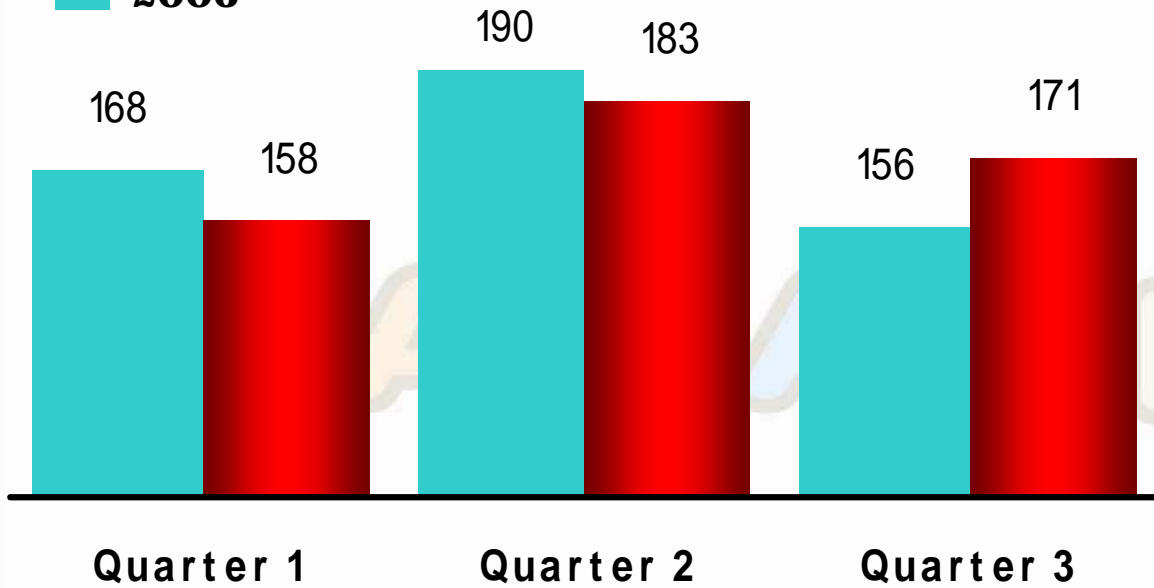
KL – Shenzhen
 Bangkok – Shenzhen

Results Commentary

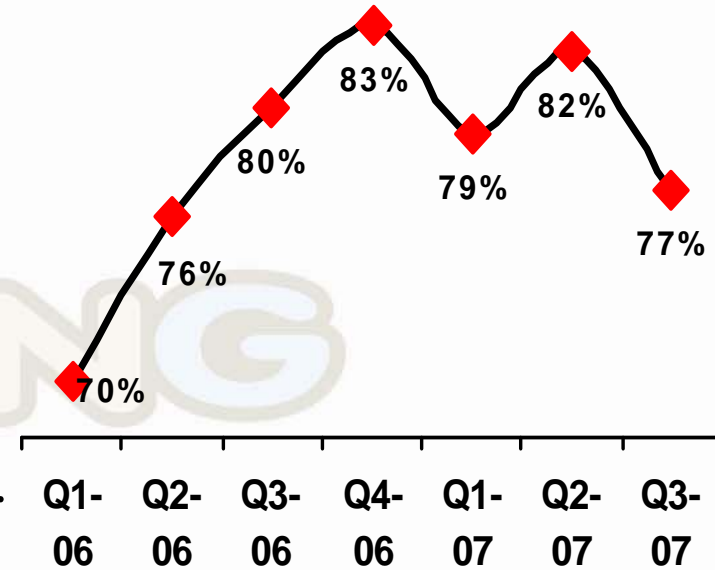
Growth through Aggressive Pricing

Average Fare (RM)

■ 2007
■ 2006



Load Factor (%)



AirAsia's Strategy

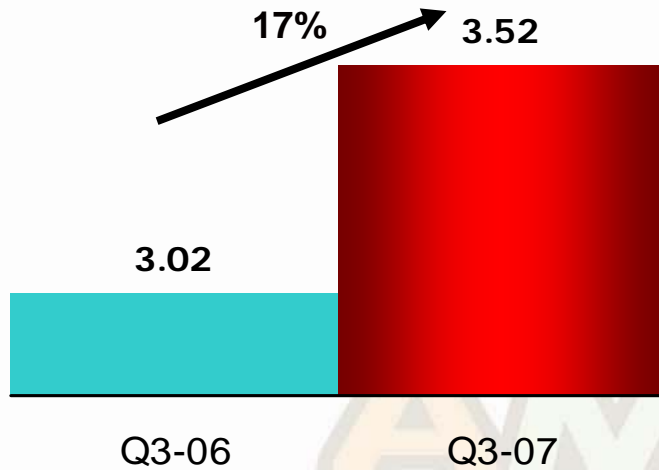
Low fares
+ High load factor
+ Low cost

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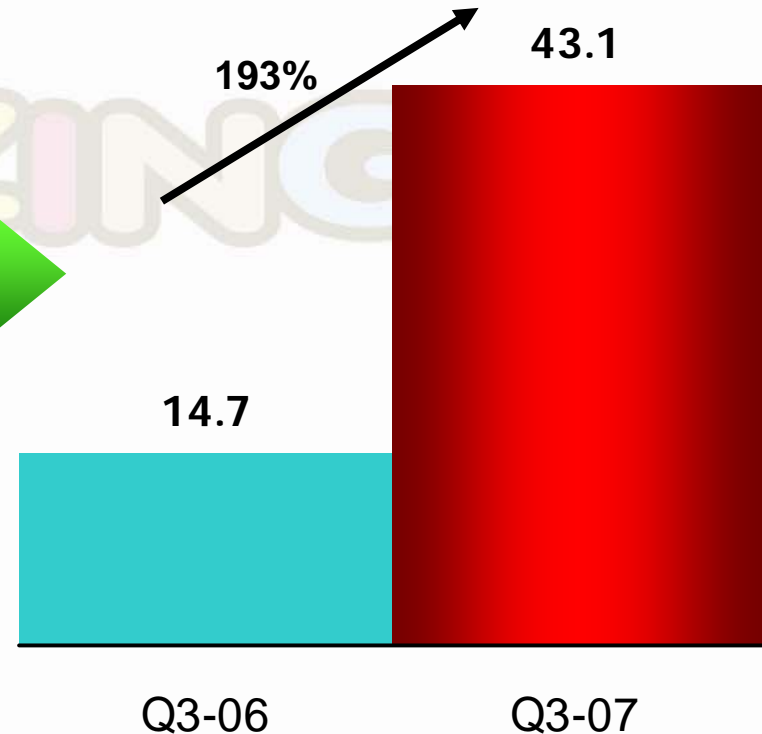
Strong Profitable Growth

Profitability – 3Q FY2007 vs. 3Q FY2006

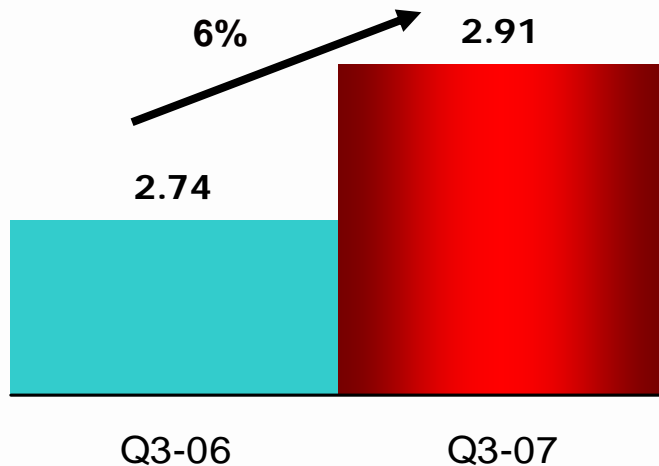
Rev / ASK (US ¢)



Pretax Income (RM million)



Cost / ASK (US ¢)



Cost / ASK – what changed from last year to this year?

Cost Breakdown (US cents / ASK)	Q3 2007	Q3 2006	Δ (%)	Reason
Staff Costs	0.34	0.34	0%	Opening of new bases
Fuel and Oil	1.44	1.28	13%	Higher fuel price
User & Station Charges	0.25	0.18	37%	More international route
Maintenance and Overhaul	0.30	0.29	6%	Heavy maintenance
Cost of Aircraft	0.07	0.17	-58%	Less lease aircraft in fleet
Depreciation & Amortisation	0.37	0.25	46%	More owned aircraft in fleet
Others	0.14	0.23	-40%	Scalability & productivity benefits
SUM	2.91	2.74	6%	

Outlook on Cost Reduction

❑ Airport charges

- new airport structure will be announced by Government soon
- growth incentive scheme (high growth airline will be rewarded)
- passenger service charges to be lowered at the LCCT
[Current charges: International = RM35, Domestic = RM6]
- will help to make air travel more affordable and aid strong growth

❑ Strengthening of Ringgit against US\$ Dollar

- hedged 19 aircraft at par forward rate
- potential savings of RM320 million for entire financing term of the aircraft

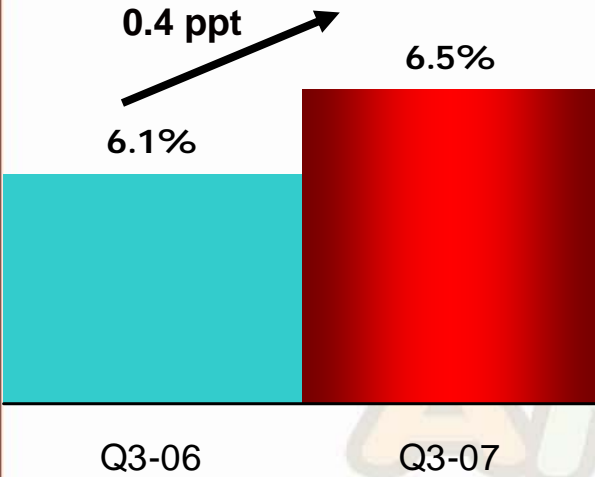
Year on Year Comparison (Malaysia)

Operating Expenses (RM '000)	9-mth 2007	9-mth 2006	% Revenue	
			9mth-07	9mth-06
Revenue	1,171,108	744,383		
– Staff Cost	(109,584)	(84,584)	9.4%	11.4%
– Fuel and Oil	(516,321)	(304,952)	44.1%	41.0%
– User & Station Charges	(71,775)	(39,354)	6.1%	5.3%
– Maintenance & Overhaul	(70,075)	(59,723)	6.0%	8.0%
– Other Expenses	(29,030)	(75,041)	2.5%	10.1%
EBITDAR	374,322	180,727	32.0%	24.3%
- Cost of aircraft	(28,385)	(42,626)	2.4%	5.7%
EBITDA	345,937	138,101	29.5%	18.6%
- Depreciation & Amortisation	(139,722)	(56,523)	11.9%	7.6%
EBIT	206,215	81,577	17.6%	11.0%
Pretax Profit	148,106	75,477	12.6%	10.1%
Net Income	313,430	73,970	26.8%	9.9%

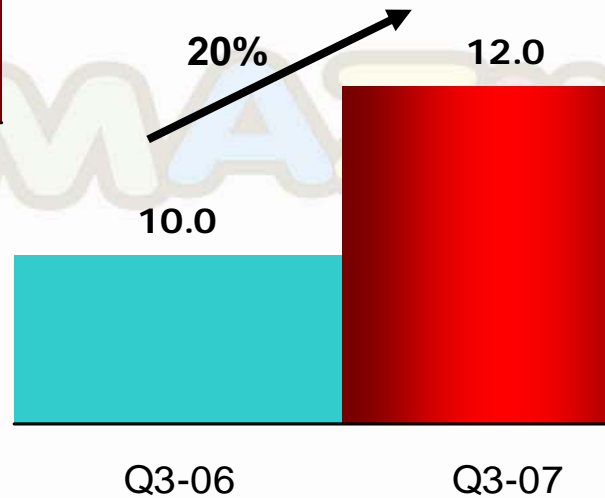
Driving Growth from Ancillary Income



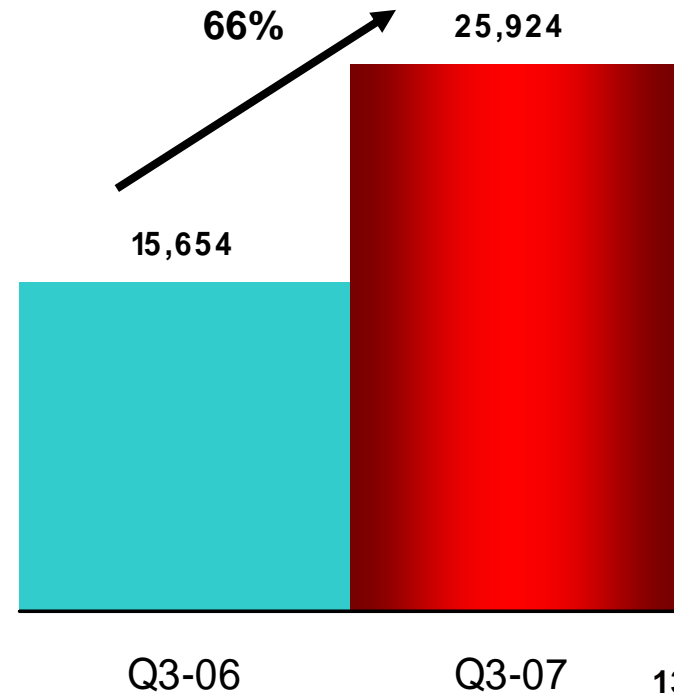
Ancillary % Revenue



Pax Spend (RM/pax)



Ancillary Income (RM '000)



Associate Development

Operational Statistics – Thailand

- ❑ Strong passenger growth – 31% YoY growth
- ❑ Steady cost despite higher fuel prices
 - 143/ASK THB, constant YoY
 - 78/ASK THB ex fuel, constant YoY
- ❑ Steady fares and yields despite challenging operating environment
 - average fare THB1632, constant YoY
- ❑ Strong performance despite an increased challenging operating environment (unrest in South of Thai & political uncertainty)
 - effective capacity management

Thailand Updates

- ❑ Political situation
 - Southern Thai is experiencing continuing unrest
 - prevailing political uncertainty reducing number of foreign tourists
 - foreign tourist are the highest yielding passengers

- ❑ Foreign ownership issue soon to be resolved
 - Thai individuals express interest to acquire shares
 - management opting for a buyout from Asia Aviation

Operational Statistics – Indonesia

- ❑ Turbulent quarter
 - Jakarta floods
 - aircraft crashes dented sentiment for travel
- ❑ Steady passenger growth – 40% YoY growth
- ❑ Cost higher due to fuel and lower aircraft utilization
 - 3.24 /ASK US cents, 7% increase YoY
 - 1.39/ASK US cents ex fuel, 5% improvement YoY
- ❑ Higher yields at lower average fares
 - 9% decline in fares to IDR 259,833 YoY
 - 8% increase in yields to 2.36 / ASK US cents YoY

Indonesia Updates

- ❑ Aircraft crashes in Indonesia has dented sentiment to travel
 - demand for travel muted since crash
(temporary, should revert to normal soon)
 - short term negative, long term positive

- ❑ Low aircraft reliability in Indonesia
 - older Airbus 737-300 in fleet
 - lower on time performance compared to Malaysia & Thailand
 - will add two more Airbus 737-300 by the end of financial year

Group Consolidated (Proforma)

100% Malaysia + 49% Thailand and 49% Indonesia



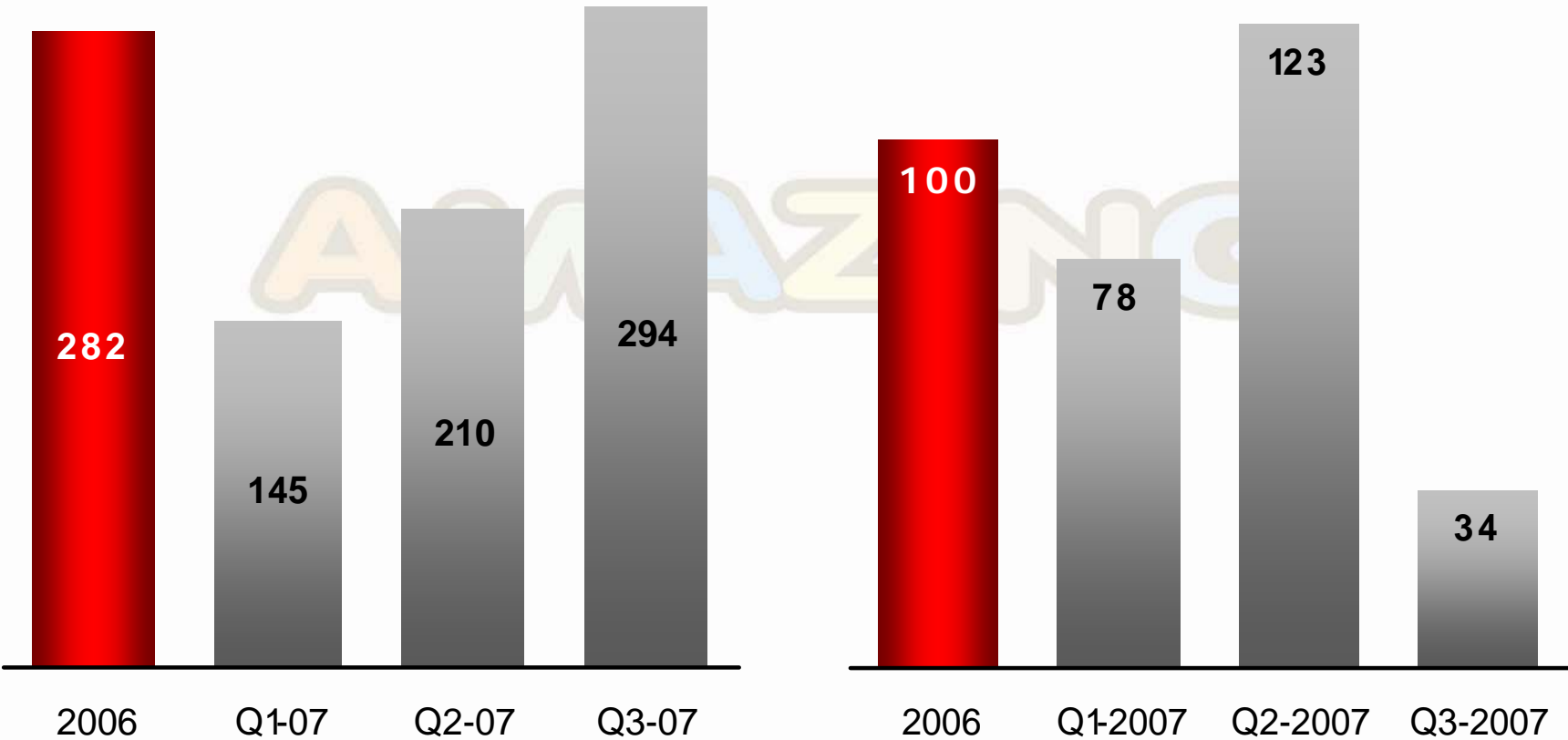
<i>figures in RM'000</i>	Quarter 1	Quarter 2	Quarter 3	9-months
Ticket Sales	407,218	502,809	462,701	1,372,728
Ancillary Income	28,660	33,181	31,192	93,033
Total Revenues	435,878	535,989	493,893	1,465,761
EBITDAR	81,396	192,775	132,610	406,781
EBIT	25,334	112,047	66,916	204,297
Profit/(Loss) Before Taxation	11,772	93,262	43,072	148,106
Profit/(Loss) After Taxation	76,435	150,122	86,873	313,430
ASK (million)	3,445	3,825	3,988	11,257
RPK (million)	2,733	3,129	3,061	8,923
Load factor %	79%	82%	77%	79%
Average fare (RM)	160	171	165	166
Rev / ASK (US cents)	3.37	3.82	3.54	3.58
Cost / ASK (US cents)	3.16	2.88	3.09	3.04
Cost / ASK - excluding fuel (US cents)	1.23	1.50	1.75	1.51

Robust Cash Generation



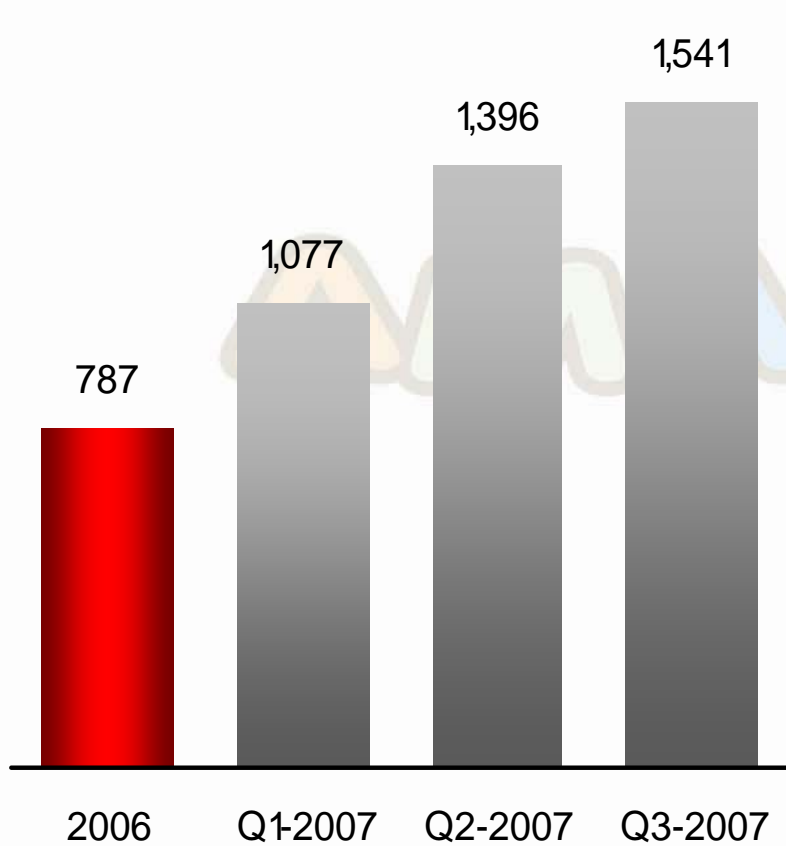
Cash from Operations (RM millions)

Net Cash Increase (RM millions)

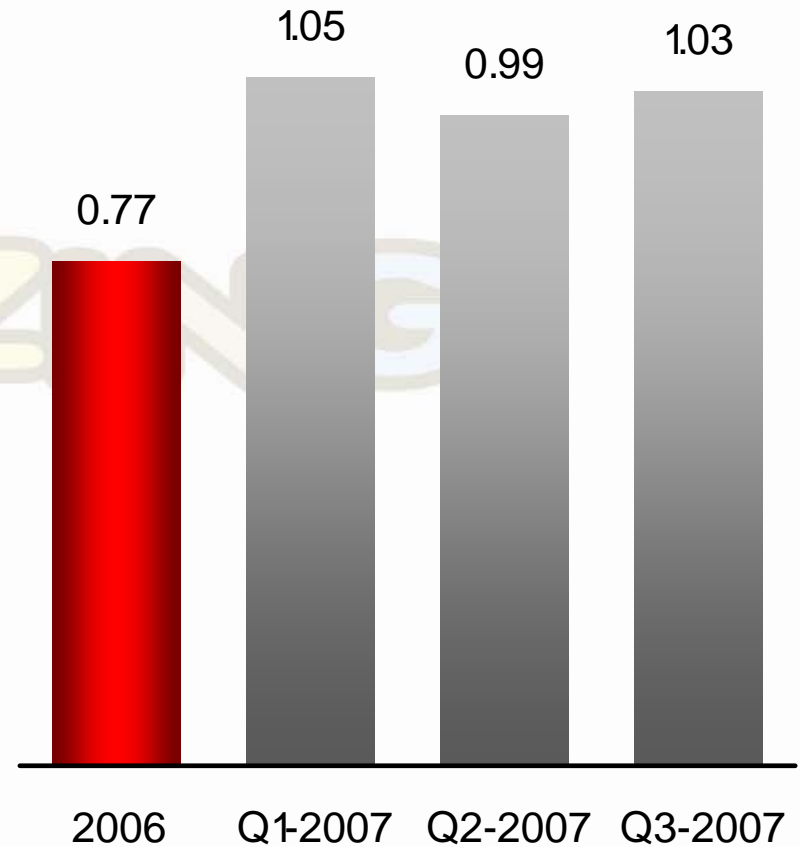


Solid Balance Sheet

Net Debt (RM million)



Net Gearing (Net Debt / Equity)



Recent Developments

Latest Products – the Power of AirAsia

Be **FIRST**
in line with
XPRESS BOARDING
Aisle seat or window seat, your choice!



- ❑ Xpress Boarding
 - ability to board aircraft first and choose a seat of your liking
 - RM20/pax
 - revenue generator, zero cost
 - launched on 15 May 2007
 - RM100k sales since launch

Xpress Boarding is a new service that allows you to board our aircraft first, ahead of others. This great new service is now available at an introductory offer of RM20 when you book online, sales offices, call centre or at airport sales counters.

3 Simple steps to **XPRESS BOARDING**

1. Choose Xpress boarding option
2. Pay RM20
3. Be at boarding gate at least 30 minutes before departure time

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- ❑ Web check-in
 - ability to check in at home / office
 - saves cost & enhances customer service
 - launched on 23 April

Upcoming Initiatives



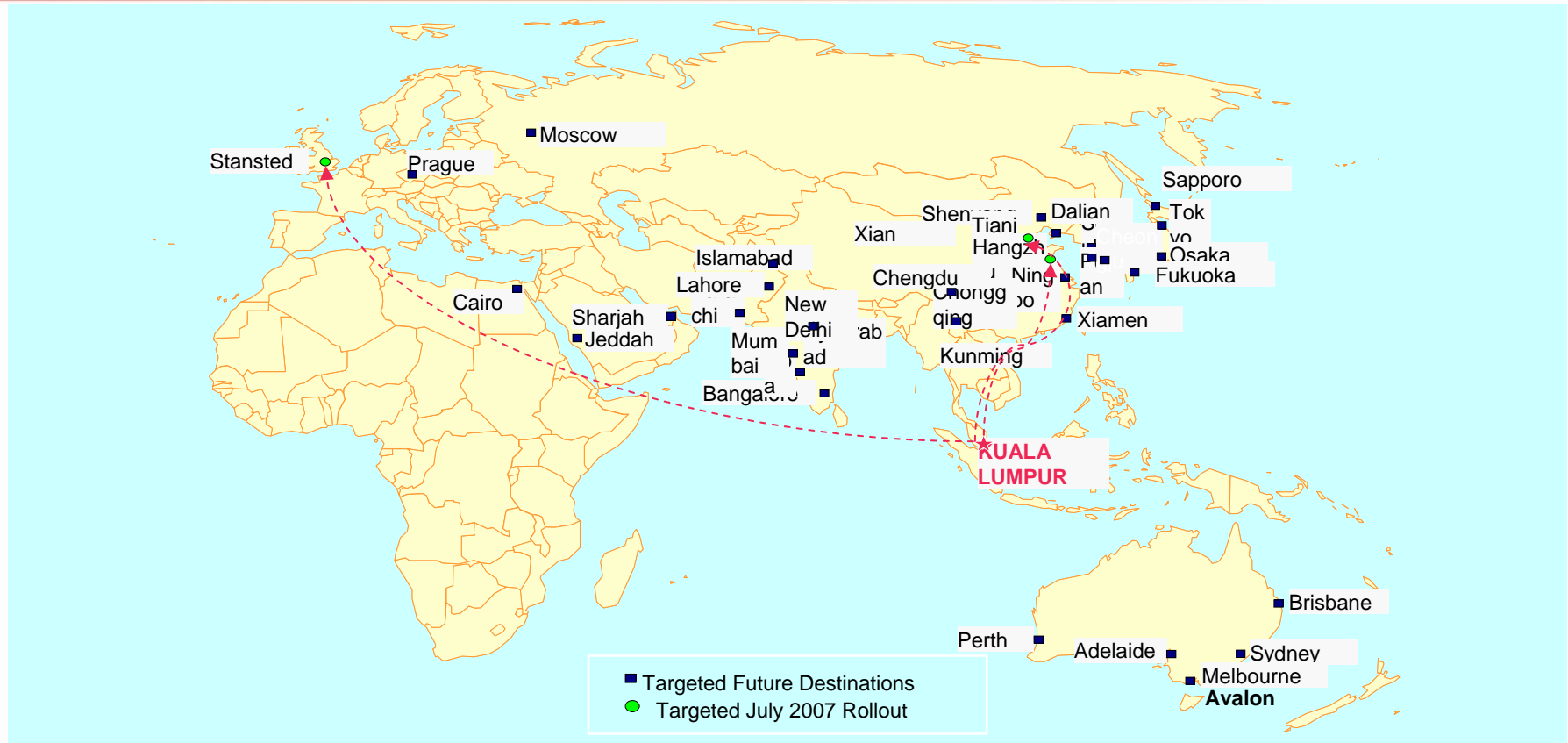
- ❑ Self Check-in counters
 - passenger self check-in at the airport
 - reduces queue and saves time
 - cost saving initiative
- ❑ Overbooking
 - overbooking on some flights
 - strict procedures to avoid bumping people from flight
 - opportunity to enhance load factor and yields

Building a Global Brand: AT&T Williams Sponsorship

AirAsia
Now Everyone Can Fly



Updates on AirAsia Long Haul



- ❑ FAX announced on 3 April
 - secured 20 Airbus A330-300 aircraft, scheduled delivery Sept 2008
 - FAX secured one leased Airbus A330-300 aircraft

AirAsia - Concluding Remarks

- World's lowest cost carrier
- LCC is now a way of life in Asia
- Government supports the LCC
- Airbus improves reliability and performance
- Aircraft order secures growth pipeline until 2013
- AirAsia Academy secures quality skilled manpower requirements

Appendix

Operational Statistics – Malaysia

Operational Statistics	Q3 -2007	Q3 -2006 (restated)	Δ (%)
Average Load factor	77%	80%	-3 ppt
# Passengers	2,160,360	1,559,794	39%
Average fare (RM)	171	156	10%
RPK (mn)	2,461	1,833	34%
ASK (mn)	3,215	2,296	40%
Rev/ASK (US cents)	3.52	3.02	17%
Cost/ASK (US cents)	2.91	2.74	6%
# aircraft (end)	33	24	38%
Average # aircraft	27.8	21.6	29%

Profitability – Malaysia

(RM '000)	Q3-2007	Q3-2006 (restated)	Δ (%)	Margins (%)	
				Q3-07	Q3-06
Ticket Sales	370,256	242,951	52%		
Ancillary Income	25,924	15,654	66%		
Revenue	396,179	258,605	53%		
EBITDAR	127,004	61,434	107%	32.1%	23.8%
EBIT	72,834	25,506	186%	18.4%	9.9%
Pretax Profit	43,072	14,694	193%	10.9%	5.4%
Net Profit	86,873	14,063	518%	21.9%	5.4%

- ❑ Profit margin improvement
 - increased business scale
 - yield enhancement
 - disciplined cost control

Operational Statistics – Thailand

Operational Statistics	Q3 -2007	Q3 -2006 (restated)	Δ (%)
Average Load factor	78%	82%	-4 ppt
# Passengers	863,682	658,672	31%
Average fare (RM)	168	155	8%
Average fare (THB)	1632	1633	0%
RPK (mn)	768	613	25%
ASK (mn)	989	751	31%
Rev/ASK (THB)	149	148	1%
Rev/ASK (US cents)	4.35	3.61	20%
Cost/ASK (THB)	142	142	0%
Cost/ASK (US cents)	4.17	3.46	21%
# aircraft (end)	12	10	20%
Average # aircraft	11.0	8.9	24%

Profitability – Thailand

(THB '000)	Q3 -2007	Q3 -2006 (restated)	Margins (%)	
			Q3-07	Q3-06
Ticket Sales	1,409,715	1,075,418		
Ancillary Income	59,338	36,002		
Revenue	1,469,054	1,111,419		
EBITDAR	207,982	170,386	14.2%	15.3%
EBIT	56,903	45,702	3.9%	4.1%
Net Income	59,591	41,717	4.1%	3.8%

- ❑ Profit margin improvement
 - 14% EBITDAR margins
 - despite continuing unrest in south of Thai and political uncertainty

Operational Statistics – Indonesia

Operational Statistics	Q3 -2007	Q3 -2006 (restated)	Δ (%)
Average Load factor	78%	74%	4ppt
# Passengers	439,358	286,325	54%
Average fare (RM)	100	115	-13%
Average fare (IDR)	259,833	286,325	-9%
RPK (mn)	457	329	39%
ASK (mn)	588	446	32%
Rev/ASK (IDR)	215	219	-2%
Rev/ASK (US cents)	2.36	2.19	8%
Cost/ASK (IDR)	295	304	-3%
Cost/ASK (US cents)	3.24	3.04	7%
# aircraft (end)	7	6	17%
Average # aircraft	5.90	4.65	27%

Profitability – Indonesia

(IDR million)	Q3 -2007	Q3 -2006 (restated)	Margins (%)	
			Q3-07	Q3-06
Ticket Sales	114,160	89,648		
Ancillary Income	12,122	8,072		
Revenue	126,282	97,720		
EBITDAR	(25,849)	(29,347)	-20%	-30%
EBIT	(46,671)	(44,480)	-37%	46%
Net Income	(49,249)	(44,607)	-39%	46%

Turbulent period lead to losses